

| Report of                            | Meeting         | Date     |
|--------------------------------------|-----------------|----------|
| Head of Shared Assurance<br>Services | Audit Committee | 14/01/10 |

# **INTERNAL AUDIT INTERIM REPORT AS AT 27th NOVEMBER 2009**

#### **PURPOSES OF REPORT**

- 1 The purposes of this report are to:
  - advise members of the work undertaken in respect of the Annual Internal Audit Plan during the initial eight months of 2009/10 and to comment on the results.
  - give an appraisal of the Internal Audit Service's performance to date.
  - inform members of any other developments involving or impacting upon the work of the Internal Audit Service.

#### RECOMMENDATIONS

2 That the committee approves the deferment of the audits to 2010/2011 for the reasons stated below.

### **CORPORATE PRIORITIES**

3 This report relates to the following Strategic Objectives:

| Put Chorley at the heart of regional economic development in the central Lancashire sub region | Develop local solutions to climate change                         |          |
|--|---|----------|
| Improving equality of opportunity and life chance  | Develop the character and feel of Chorley as a good place to live |          |
| Involving People in their Communities  | Ensure Chorley is a performing Organisation                       | <b>√</b> |

- The Accounts and Audit Regulations 2003 require every local authority to "maintain an adequate and effective system of internal audit of its accounting records and of its system of internal control in accordance with proper internal audit practices". Such practices are laid down as standards in the CIPFA Code of Practice for Internal Audit in Local Government in the United Kingdom 2006.
- The CIPFA Code of Practice defines Internal Audit as "an assurance function that provides an independent and objective opinion to the organisation on the control environment, by evaluating its effectiveness in achieving the organisation's objectives. It objectively examines, evaluates and reports on the adequacy of the control environment as a contribution to the proper, economic, efficient and effective use of resources".

The Internal Audit Service therefore seeks to provide assurance that the Council is a **performing organisation**.

#### **BACKGROUND**

7 This is the second interim progress report for the current financial year and covers the period between 28<sup>th</sup> August 2009 and 27<sup>th</sup> November 2009.

#### **INTERNAL AUDIT PLAN**

- Appendix 1 to this report provides a "snapshot" of the overall progress made in relation to the 2009/10 Internal Audit Plan, indicating which audits have been completed, those that are in progress and those that have yet to start. Appendix 1 also shows the time planned and actually spent on individual audits.
- At this stage the plan is on course to be completed. The majority of audit assignments undertaken to date are on or around budget, with the exception of three which have overrun significantly: National Fraud Initiative (NFI), Estates, Criminal Records Bureau and the residual work from 2008/2009 which was reported to the last meeting. A nominal number of days is allocated to NFI in each Annual Audit Plan. The actual time utilised has increased this year in response to the number of 'matches' that we have investigated. The review of Criminal Record Bureau checks was being undertaken by an officer who has moved to Information Services and her work is being completed by another member of our Team. This has resulted in the original number of days allocated being exceeded.
- It has been agreed with senior management to defer the reviews of Contract Standing Orders, Asset Management, the Refuse Collection / Recycling Contract and Equality & Diversity and to include them in the 2010/2011 Internal Audit Plan. The reasons for this are that in respect of Contract Standing Orders, one aspect, the waiver of Contract Standing Orders, was included in the scope of the Procurement review which was in the 2008/2009 Internal Audit Plan and finalised in quarter 3 of 2009/2010. A review of Asset Management was also included within the 2008/2009 Plan and is still to be finalised. The Refuse Collection / Recycling Contract commenced in April 2009 and it has been agreed to allow it to embed for a year or so prior to being reviewed by Internal Audit.
- 11 **Appendix 2** provides more detailed information on the Internal Audit work undertaken since the last meeting.

### **INTERNAL AUDIT PERFORMANCE**

- The table at **Appendix 3** provides information on Internal Audit performance as at the end of November 2009. The performance indicator set is based on work undertaken by the UK public sector audit agencies in 2007 plus service user and staff consultation.
- Again, the majority of the measures are on or around target and explanations are provided in the table.

#### **OTHER DEVELOPMENTS**

In September, a member of the Team was successful in her application to join the Help Desk Team within South Ribble Borough Council's Information Services. Whilst this could have impacted on the delivery of the Plan, with management's support and agreement to defer those audits mentioned above in section 10, it has allowed us to manage the situation.

### **IMPLICATIONS OF THE REPORT**

The matters raised in the report are cross cutting and impact upon the authority as a whole, rather than specific directorates.

### GARRY BARCLAY HEAD OF SHARED ASSURANCE SERVICES

| Background Papers                      |      |                                 |                        |  |  |  |
|--|------|---------------------------------|------------------------|--|--|--|
| Document Date File Place of Inspection |      |                                 |                        |  |  |  |
| Accounts & Audit Regulations           | 2003 | Shared<br>Assurance<br>Services | Civic Centre - Leyland |  |  |  |

| Report Author | Ext          | Date     | Doc ID                |
|---------------|--------------|----------|-----------------------|
| Garry Barclay | 01772 625272 | 14/01/10 | AC Interim Report Jan |
| Clare Ware    | 01772 625249 | 14/01/10 | 2010                  |

## **APPENDIX 1 - INTERNAL AUDIT PLAN 2009/10**

| Audit Areas                                | Qtr      | Plan | Actual | Bal   | Status                       |
|--|----------|------|--------|-------|------------------------------|
| CHORLEY                                    |          |      |        |       |                              |
| CORPORATE GOVERNANCE                       |          |      |        |       |                              |
| External Inspection (CAA, UofR)            | 1 & 4    | 20   | 13.3   | 6.7   | Ongoing                      |
| Governance Assurance Statements            | 1        | 20   | 12.8   | 7.2   | Complete                     |
| Corporate Policies (Partnership Framework) | 2        | 15   | 2.2    | 12.8  | In Progress                  |
| Corporate Policies (Whistleblowing)        | 3        | 15   | 3.0    | 12    | In Progress                  |
| Corporate Policies (Sustainability)        | 4        | 15   | 0      | 15    | Not Started                  |
| Data Quality (inc. Partnerships)           | ALL      | 40   | 23     | 17    | In Progress                  |
| ANTI-FRAUD & CORRUPTION                    |          |      |        |       |                              |
| National Fraud Initiative                  | ALL      | 30   | 43.8   | -13.8 | Complete                     |
| Anti-Fraud & Corruption Policies           | 4        | 15   | 0      | 15    | Not Started                  |
| System Interrogations                      | 3        | 20   | 3      | 17    | On-going                     |
| Fraud Awareness / Bulletins                | ALL      | 5    | 0.3    | 4.7   | On-going                     |
| KEY BUSINESS SYSTEMS                       |          |      |        |       |                              |
| Contract Standing Orders                   | 3        | 15   | 1.0    | 14    | Deferred to 2010/2011        |
| Equality & Diversity                       | 4        | 15   | 0      | 15    | Deferred to 2010/2011        |
| COMPUTER AUDIT                             |          |      |        |       |                              |
| Various Areas                              | 3 & 4    | 35   | 4.2    | 30.8  | In progress                  |
| FINANCIAL SYSTEMS                          |          |      |        |       |                              |
| Key Systems Review (ISA)                   | 4        | 30   | 0      | 30    | Not Started                  |
| Asset Management                           | 4        | 15   | 0      | 15    | Deferred to 2010/2011        |
| Estates                                    | 3        | 15   | 16.2   | -1.2  | In Progress                  |
| KEY OPERATIONS                             |          |      |        |       | ,                            |
| Transport                                  | 3        | 20   | 11     | 9     | In Progress                  |
| Leisure Contract                           | 3        | 15   | 0.4    | 14.6  | In Progress                  |
| Neighbourhoods Assets                      | 4        | 15   | 2.9    | 12.1  | In Progress                  |
| Refuse Collection / Recycling Contract     | 3        | 15   | 0      | 15    | Deferred to 2010/2011        |
| Car Parking (old & new arrangements)       | 3        | 10   | 4.1    | 5.9   | In Progress                  |
| Criminal Record Bureau Checks              | 2        | 5    | 9.2    | -4.2  | Complete                     |
| Markets                                    | 1        | 15   | 17.4   | -2.4  | Complete                     |
| Homelessness                               | 3        | 15   | 18.6   | -3.6  | In Progress                  |
| GENERAL AREAS                              | <u> </u> | 10   | 10.0   | 5.0   | III Togicss                  |
| Irregularities (Contingency)               | ALL      | 20   | 3.2    | 16.8  | Ongoing                      |
| Post Audit Reviews                         | ALL      | 25   | 27.8   | -2.8  | Ongoing                      |
| Residual Work from 2008/9                  |          |      |        |       | <u> </u>                     |
|  | ALL      | 15   | 35     | -20   | Complete                     |
| Unplanned Reviews (Contingency)            | ALL      | 20   | 17.4   | 2.6   | Ongoing                      |
| Project Support                            | ALL      | 15   | 0.4    | 14.6  | No requests received to date |
| Audit Committee Reporting & Training       | ALL      | 25   | 14.7   | 10.3  | Ongoing                      |
| SUB-TOTAL                                  |          | 550  | 285    | 265   |                              |
| SHARED SERVICES                            |          |      |        |       |                              |
| Main Accounting / General Ledger           | 4        | 20   | 0      | 20    | Not Started                  |
| Capital                                    | 4        | 20   | 0      | 20    | Not Started                  |
| Cash and Bank                              | 4        | 20   | 0      | 20    | Not Started                  |
| Creditors                                  | 4        | 20   | 0      | 20    | Not Started                  |
| Treasury Management                        | 4        | 15   | 0      | 15    | Not Started                  |
| Risk Management Framework                  | 4        | 10   | 0      | 10    | Not Started                  |
| General Controls Advice                    | 4        | 25   | 0      | 25    | No requests received to date |
| SUB-TOTAL                                  |          | 130  | 0      | 130   |                              |

### **APPENDIX 2**

# **SUMMARY OF INTERNAL AUDIT ACTIVITY APRIL – NOVEMBER 2009**

|    | AUDIT<br>AREA                                     | AUDIT<br>INPUT  | CONTROLS<br>RATING | KEY CONTROL<br>ISSUES                      |
|----|---|---|--------------------|--|
| 1. | SHARED<br>SERVICES                                |   |                    |  |
|    | All reviews to be undertaken in Quarter 4         |   |                    |  |
| 2. | CORPORATE<br>GOVERNANCE                           |   |                    |  |
|    | External Inspection<br>(CPA, Use of<br>Resources) |   |                    | As reported in the first<br>Interim Report |
|    | Directorate Assurance<br>Statements               |   |                    | As reported in the first<br>Interim Report |
|    | Corporate Policies<br>(Partnership<br>Framework)  | To be completed   | Not yet available  | Work in progress                           |
|    | Corporate Policies<br>(Whistleblowing)            | To be completed   |                    | Work in progress                           |
|    | Corporate Policies<br>(Sustainability)            | To provide assurance that the council's arrangements to meet its sustainability obligations are adequate and effective, ensuring that the council's role is appropriate and exposure to risks is minimised. |                    |  |

|    | AUDIT<br>AREA                         | AUDIT<br>INPUT  | CONTROLS<br>RATING   | KEY CONTROL<br>ISSUES  |
|----|---------------------------------------|---|--|--|
|    | Data Quality                          | Supporting the ongoing data quality control process, including sample checks of "high risk" National Indicators.  | Not applicable to this item. Proactive input provided rather than an audit / review. | Remaining indicators due to be reviewed during the last quarter  Any minor issues identified to date have been rectified during the review.  |
| 3. | ANTI-FRAUD & CORRUPTION               |   |  |  |
|    | National Fraud<br>Initiative (NFI)    | Co-ordinate and contribute to the investigation of matches from the NFI exercise. The majority of the matches have been fully investigated.  Co-ordination of the Council's input to the Council Tax / Electoral Register 2009 national exercise was undertaken in October and December 2009. | N/A  | As a result of the 2008/9 exercise, 2 benefit fraud cases were identified; the benefit overpayment amounts to £51k. There are currently a number of other benefit cases under investigation. |
|    | Anti Fraud and<br>Corruption Policies | Review to undertaken in<br>Quarter 4  |  |  |
|    | System Interrogations                 | Using IDEA software a matching exercise was undertaken. Payroll data was matched to Creditors data to establish if any officers had been paid through the creditors system.   | Not applicable to this item.   | A number of matches were identified and are being investigated further.  |
| 4  | COMPUTER<br>AUDIT                     |   |  |  |
|    | Review of Government<br>Connect       | The planned review of<br>the Government Connect<br>project has been<br>postponed. Options for a<br>replacement review are<br>being explored by<br>management.   |  |  |

|    | AUDIT<br>AREA  | AUDIT<br>INPUT  | CONTROLS<br>RATING | KEY CONTROL<br>ISSUES |
|----|--|---|--------------------|-----------------------|
|    | Review of Data<br>Protection / Freedom of<br>Information /<br>Environmental<br>Information<br>Regulations. | To ascertain whether the council has effective procedures in place to manage and respond to requests for information.   | Not yet available  | Work in progress      |
| 6. | FINANCIAL<br>SYSTEMS   |   |                    |                       |
|    | Key System (ISA)   | Review to be undertaken in quarter 4  |                    |                       |
|    | Estates  | To undertake a review of the partnership with Liberata  | Not yet available  | Work in Progress      |
| 7. | KEY<br>OPERATIONS  |   |                    |                       |
|    | Transport  | To undertake a review of the system controls and procedures to ensure that sustainability, planning and maintenance of fleet vehicles are effective and to give assurance that an appropriate vehicle management system is in place and is operating effectively. | Not yet available  | Work in Progress      |
|    | Leisure Contract   | Review to provide assurance that the terms of the leisure contract arrangements with Active Nation (formally CLS) are complied with and that the systems to manage and monitor the contract arrangements are adequate.  | Not yet available  | Work in Progress      |

|    | AUDIT<br>AREA   | AUDIT<br>INPUT   | CONTROLS<br>RATING               | KEY CONTROL<br>ISSUES  |
|----|---|--|----------------------------------|--|
|    | Criminal Record<br>Bureau (CRB)   | To determine whether or not CRB checks are being undertaken appropriately.   | Adequate<br>(Draft report stage) | Written procedures need to be put in place and a review of posts needs to be undertaken to ensure that the correct level of CRB check is undertaken. |
|    | Neighbourhood Assets  | To review the controls in place surrounding Neighbourhood Assets, including Ground Maintenance and Street Cleansing.   | Not yet available                | Work in Progress   |
|    | Car Parking   | To review the administration processes, receipt and recording of car park income and to gain an overview of the procurement and partnership arrangements in place. | Not yet available                | Work in Progress   |
|    | Markets   | A review of controls over:<br>allocation of stalls;<br>receipt and banking of<br>income;<br>health and safety and<br>staff time recording.                         | Adequate                         | No issues identified.  |
|    | Homelessness  | A review of procedures<br>and controls in place at<br>the council's hostel,<br>Cotswold House.   | Adequate<br>(Draft report stage) | Significant improvements have taken place. Some weaknesses identified in payment recording, notification of insurance requirements and CRB checks.   |
| 8. | GENERAL<br>AREAS  |  |                                  |  |
|    | Post Audit Reviews  |  |                                  |  |
|    | Formal follow-up reviews of: Licensing; Framework for Partnership Working; E-claims; Control of Cash; | Formal follow up of those agreed management actions due for implementation, to verify that they have been implemented and are operating effectively.               |                                  | No key control issues.   |

| AUDIT<br>AREA   | AUDIT<br>INPUT  | CONTROLS<br>RATING | KEY CONTROL<br>ISSUES                   |
|---|---|--------------------|---|
| Debt Management;<br>ICT Security;<br>Budget Setting and<br>Control;<br>Data Quality |   |                    |   |
| Residual Work from 2008/09  |   |                    |   |
| Various areas   |   |                    | As reported in the first Interim Report |
| Unplanned Reviews   |   |                    |   |
| Insurance Certificates<br>and Driving Licenses<br>for Officers and<br>Members       | Review of procedures in respect of checks of insurance and driving licenses for officers and members. | Not yet available  | Work in progress                        |

### **KEY TO CONTROL RATINGS**

| Substantial | The Authority can place sufficient reliance on the controls. Only minor control weaknesses exist.       |
|-------------|---|
| Adequate    | The Authority can place only partial reliance on the controls. Some control issues need to be resolved. |
| Limited     | The Authority cannot place sufficient reliance on the controls. Substantive control weaknesses exist.   |

The above control ratings relate only to the point in time when the final audit report was issued. They represent a historic rather than a current judgement as managers are charged with implementing corrective action plans to address the control issues raised. This is in turn supported by a programme of follow-up reviews by the Internal Audit Service.

### Internal Audit Performance Indicator Table – As At 27<sup>th</sup> November 2009

|   | Local Performance<br>Indicators  | Target<br>09/10                       | Target<br>To Date                     | Actual<br>to Date | Comments  |
|---|--|---------------------------------------|---------------------------------------|-------------------|---|
| 1 | % of audit time utilised   | 100                                   | 65                                    | 56                | Slightly under target as the audit work to be undertaken by Lancashire Audit Services is scheduled for Q3 & Q4. |
| 2 | % of planned time used   | 90                                    | 60                                    | 52                | On target   |
| 3 | % audit plan completed   | 92                                    | 61                                    | 47                | A number of reviews are at draft report stage and at the point of being finalised                               |
| 4 | % management actions agreed  | 97                                    | 97                                    | 100               | Target exceeded.  |
| 5 | % of agreed management actions implemented                               | Priority 1<br>100<br>Priority 2<br>80 | Priority 1<br>80<br>Priority 2<br>70  | 88% P1<br>N/A P2  | Target exceeded.  |
| 6 | Of the agreed management actions implemented – the % implemented on time | Priority 1<br>100<br>Priority 2<br>80 | Priority 1<br>100<br>Priority 2<br>80 | 100% P1<br>N/A P2 | On target. All management actions implemented on time.  |
| 7 | % overall customer satisfaction rating (assignment level)                | 96                                    | 96                                    | 100%              | Target exceeded.  |

**Priority 1** actions are considered essential as they impact significantly on the Council's system of governance and internal control and may influence external inspection outcomes. A lack of timely implementation will be reported to the Governance Committee. **Priority 2** actions will significantly improve the level of control and will be monitored by Internal Audit. A lack of timely implementation may be reported to the Governance Committee.